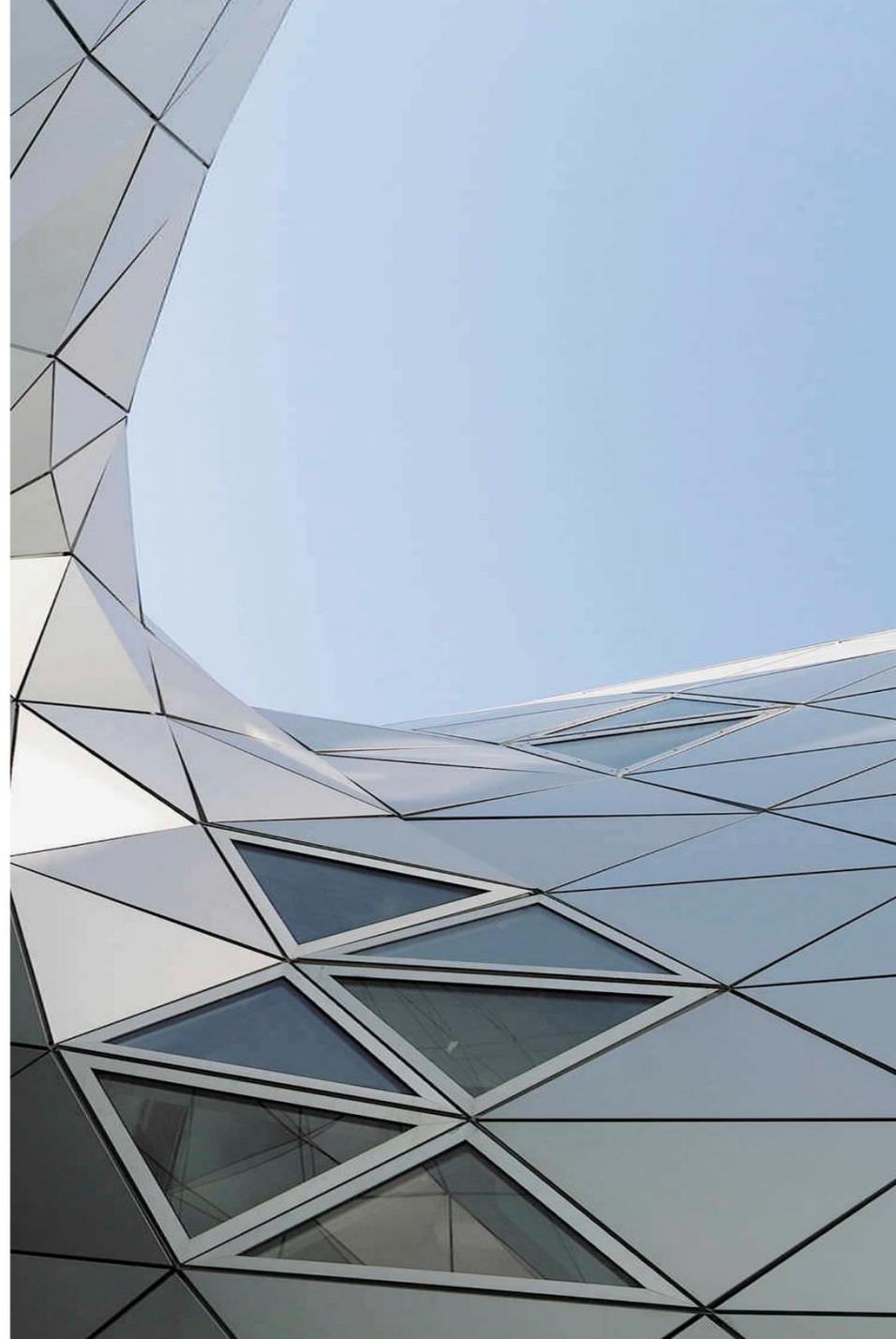




9M 2021

Market and Business  
Update

October 2021



THIS DOCUMENT AND ITS CONTENTS ARE NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION, IN WHOLE OR IN PART, DIRECTLY OR INDIRECTLY, IN OR INTO OR FROM THE UNITED STATES OF AMERICA, CANADA, AUSTRALIA, JAPAN OR ANY JURISDICTION WHERE SUCH DISTRIBUTION IS UNLAWFUL.

This presentation may contain “forward-looking statements”, which are statements related to the future business and financial performance and future events or developments involving the En+ Group. Such forward-looking statements are based on the current expectations and certain assumptions of the En+ Group’s management, and, therefore, should be evaluated with consideration taken into of risks and uncertainties inherent in the En+ Group’s business. A variety of factors, many of which are beyond the En+ Group’s control, can materially affect the actual results, which may differ from the forward-looking statements.

This presentation includes information presented in accordance with IFRS, as well as certain information that is not presented in accordance with the relevant accounting principles and/or that has not been the subject of an audit. En+ Group does not make any assurance, expressed or implied, as to the accuracy or completeness of any information set forth herein. Past results may not be indicative of future performance, and accordingly En+ Group undertakes no guarantees that its future operations will be consistent with the information included in the presentation. En+ Group accepts no liability whatsoever for any expenses or loss connected with the use of the presentation. Please note that due to rounding, the numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

Information contained in the presentation is valid only as at the stated date on the cover page. En+ Group undertakes no obligation to update or revise the information or any forward-looking statements in the presentation to reflect any changes after such date.

This presentation is for information purposes only. This presentation does not constitute an offer or sale of securities in any jurisdiction or otherwise constitute an invitation or inducement to any person to underwrite, subscribe for or otherwise acquire securities of the En+ Group. If this presentation is provided to you in electronic form, although reasonable care was used to prepare and maintain the electronic version of the presentation, En+ Group accepts no liability for any loss or damage connected to the electronic storage or transfer of information.

## Market overview

- In 3Q 2021 the LME aluminium price reached levels above USD 3,000/tonne, and the Shanghai Futures Exchange (SHFE) aluminium price rose beyond RMB 23,510/tonne.
- In 9M 2021, global primary aluminium demand grew by 12.8% y-o-y to 51.9 million tonnes. In the Rest of the World ex-China (RoW) demand increased by 19.5% to 21.6 million tonnes, while demand in China increased by 8.5% to 30.3 million tonnes slowing down from 10.1% during 1H 2021.
- The worldwide supply of primary aluminium continued to grow in 9M 2021 increasing by 5.4% y-o-y to 50.8 million tonnes, mostly driven by growth in China of 7.6% to 29.4 million tonnes, while in RoW production edged up by 2.4% to 21.4 million tonnes.
- In 9M 2021, the average electricity spot price on the day-ahead market in the second price zone increased 2.5% y-o-y to 910 RUB/MWh. In 9M 2021, average electricity spot prices in the Irkutsk region decreased 2.0% y-o-y to 806 RUB/MWh and increased 1.2% y-o-y in Krasnoyarsk region to 824 RUB/MWh. Multidirectional price dynamics in the Irkutsk and Krasnoyarsk regions and price decreases in the Irkutsk region reflected the increase in HPP generation and ongoing transmission constraints on the transit between East and West Siberia.

## Operational Performance

- Aluminium production was broadly unchanged, totalling 2,811 kt (up 0.2% y-o-y). Aluminium sales remained stable, totalling 2,915 kt (up 0.6% y-o-y).
- The average aluminium realised price<sup>1</sup> increased 38.0% y-o-y to USD 2,426 per tonne. The LME QP<sup>2</sup> component increased by 35.8% y-o-y to USD 2,195 per tonne, while realised premiums increased 62.5% y-o-y to USD 231 per tonne.
- Sales of VAPs<sup>3</sup> increased 21.6% y-o-y to 1,508 kt, representing 52% of aluminium sales against 43% in 9M 2020.
- The electricity production<sup>4</sup> by the Group's Power segment increased 11.9% y-o-y to 65.7 TWh. Hydropower<sup>4</sup> output from the Group's Power segment increased 15.0% y-o-y to 57.4 TWh.

(1) The realised price includes three components: LME component, commodity premium and VAP upcharge.

(2) QP (quotation period) prices differ from the real time LME quotes due to a time lag between LME quotes and sales recognition and due to contract formula speciality.

(3) VAP includes alloyed ingots, slabs, billets, wire rod and special purity aluminium.

(4) Excluding Onda HPP (installed capacity 0.08 GW), located in the European part of the Russian Federation, leased to RUSAL since October 2014.

# 9M 2021 Operational Highlights

	9M 2021	9M 2020	Change		
Sales and production	Total aluminium production, kt	2,811	2,805	0.2%	▲
	Total aluminium sales, kt	2,915	2,898	0.6%	▲
	VAP share	52%	43%	9 pp	▲
	Total electricity production <sup>1</sup> , TWh	65.7	58.7	11.9%	▲
	• HPPs, TWh	57.4	49.9	15.0%	▲
	• CHPs, TWh	8.3	8.8	(5.7%)	▼
Heat production, mn Gcal	19.1	17.3	10.4%	▲	
Macro	LME QP component <sup>2</sup> , USD/t	2,195	1,616	35.8%	▲
	VAP upcharge over commodity (VAP products only), USD/t	223	163	36.9%	▲
	Average electricity spot prices <sup>3</sup> in 2nd price zone, Rb/MWh	910	888	2.5%	▲
	• Irkutsk region, Rb/MWh	806	822	(2.0%)	▼
	• Krasnoyarsk region, Rb/MWh	824	814	1.2%	▲
	Average Exchange Rate, RUB/USD	74.01	70.78	4.6%	▲

Note: Due to rounding, numbers may not add up precisely to the totals provided, percentages may not precisely reflect the absolute figures, and percent change calculations may differ.

Source: Company data, Bloomberg.

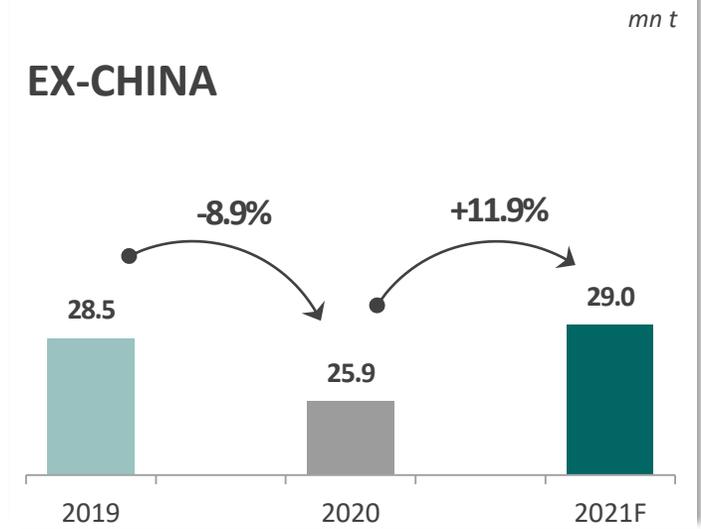
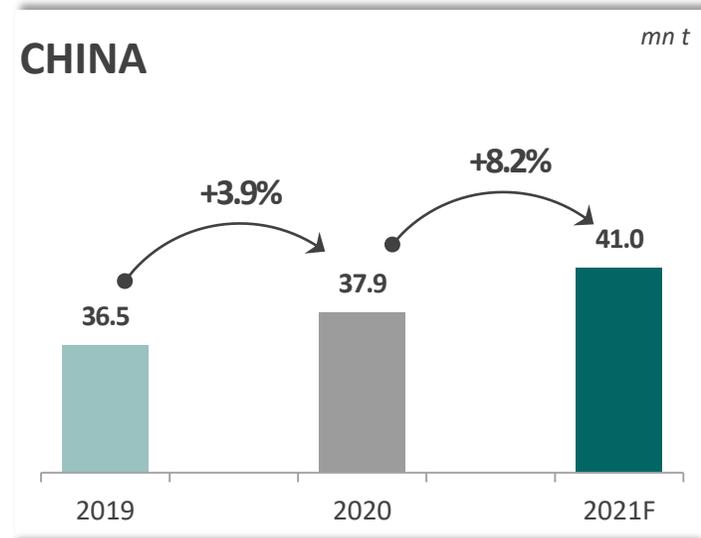
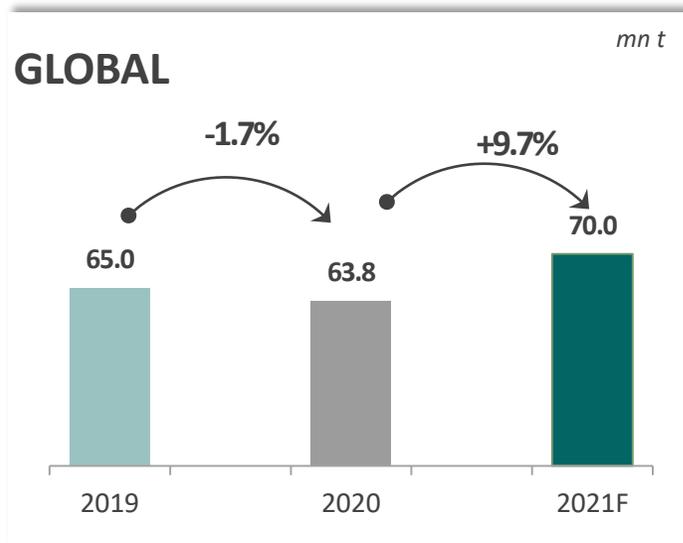
(1) Excluding Onda HPP (installed capacity 0.08 GW), located in the European part of the Russian Federation, leased to RUSAL since October 2014.

(2) QP (quotation period) prices differs from the real time LME quotes due to a time lag between LME quotes and sales recognition and due to contract formula speciality.

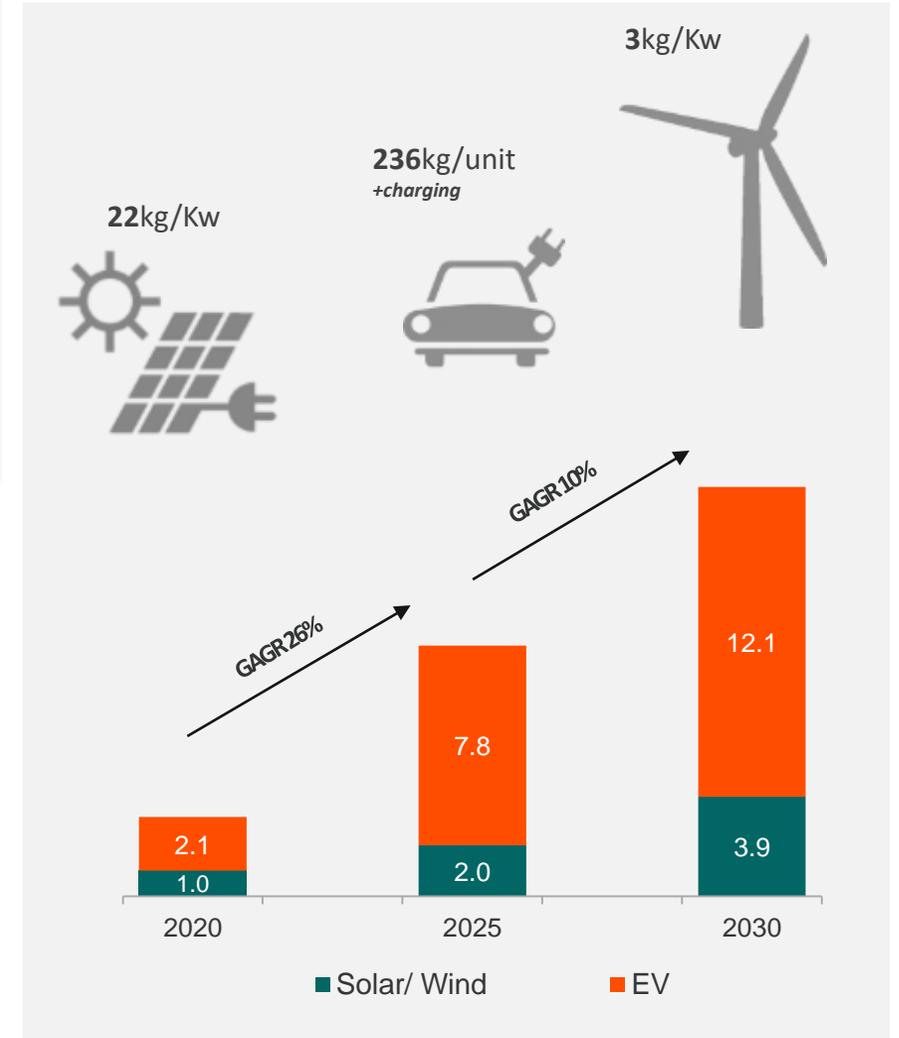
(3) Day ahead market prices, data from ATS and Association "NP Market Council". The prices average electricity spot prices are calculated as an average of the prices reported in the Monthly Day Ahead Prices Overview by Association "NP Market Council".

# Global Aluminium Demand is on the Way to Full Recovery in 2021 with Transportation Segment in Lead

## Primary aluminium demand dynamics<sup>1</sup>



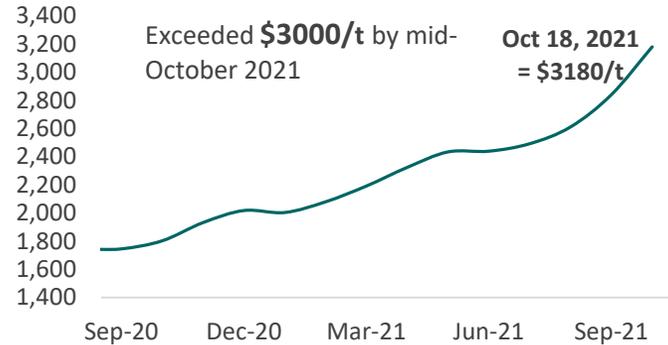
## 2030 global demand path attributed to energy transition, mn t



(1) 2021 forecast is based on RUSAL own calculations.

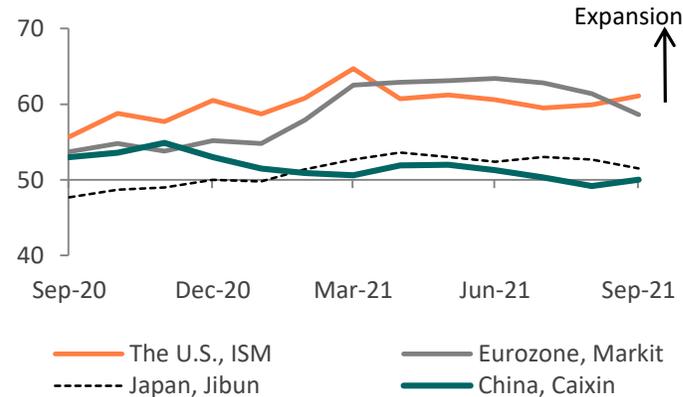
## Price is on a solid upward trajectory

LME cash settlement monthly avr, \$/t



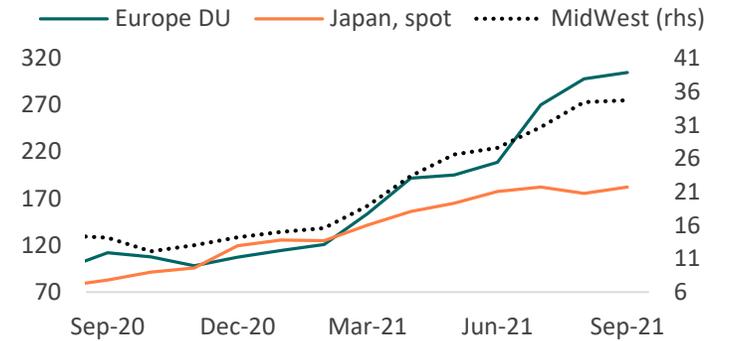
## Industry proves great recovery

Manufacturing PMI, months of expansion in row as per Sep 2021



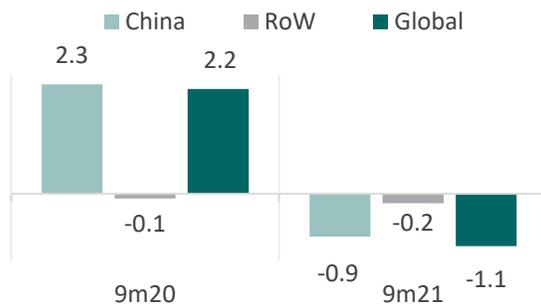
## Regional premiums turned to growth

Monthly avr, \$/t Monthly avr, US cent/lbs



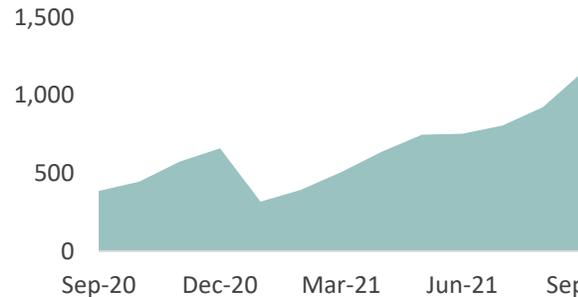
## Global market switched into a deficit in 9M 2021

Primary aluminium market balance, mn t



## Aluminium producers' margin remains comparatively high

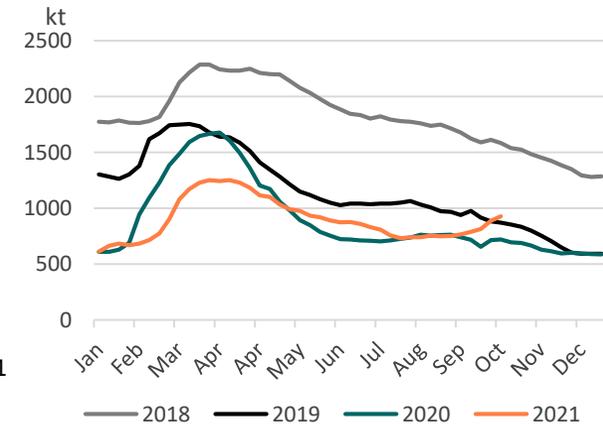
Profit margin = LME – smelters' liquid cost, monthly avr, \$/t



## China unwrought primary aluminum net import



## China aluminum ingot social inventories, kt



# Decarbonisation in China will Lead to Global Aluminum Supply Deficit over the next 5 Years

At the 75th UN General Assembly, President Xi Jinping stated China will strive to reach an emissions peak by 2030 and to achieve carbon neutrality by 2060. This important announcement has provided a direction for China's response to climate change and green/ low-carbon development.

Context: the primary aluminum industry discharged 420 mn t carbon dioxide, accounting for 4.2% of the nation's total emission.<sup>1</sup>

## IMPORTANT STEPS → 2030



**Carbon** intensity per GDP unit should decrease by over 65% vs 2005 level



**Power** intensity of GDP unit should decrease by over 68% vs 2008 level



Share of **non-fossil** energy should reach 25% vs 16% in 2020



Share of **coal** in total energy consumption to drop to 45% vs 57% in 2020

## CHALLENGES FOR AL INDUSTRY<sup>2</sup>



### Capacity Retention

To retain Al capacity peak at 45mn t

### Energy Optimization

↓ energy consumption/  
↑ non-fossil sources

### Secondary recycling

~16% of total Al produced vs DM average at 40-50%)

### Optimized domestic consumption

Develop and promote "green metal" advantage/ use

### Green tech progress

Intensify C capture, storage, GHG management

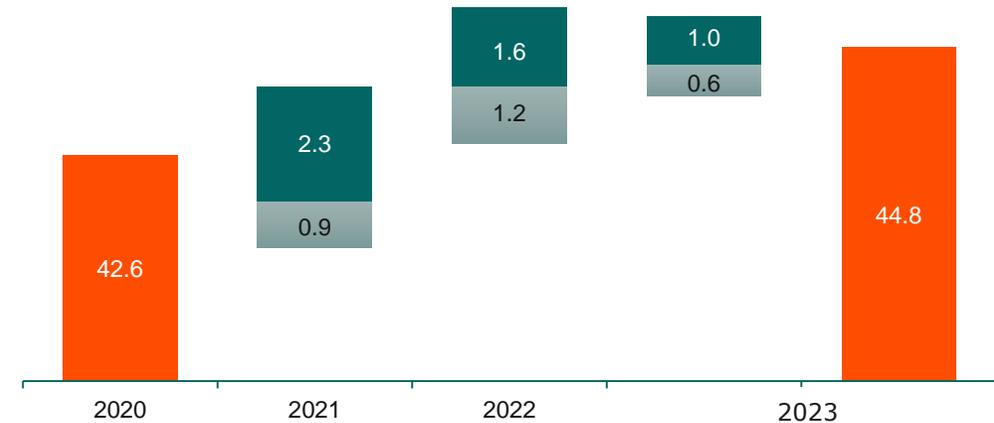
## CAPACITIES FORECAST<sup>3</sup>



BASE CASE SCENARIO

mn t

■ Installed Capacity ■ Decomission ■ Additions



### Forecast Comments

#### Yunnan



Whilst attractive for capacity migration, the ability of **Yunnan** to provide additional stable power supply is questionable amid increasing non-fossil power demand.



#### Ecological Issues

Environmental concerns are growing in key aluminium production provinces – **Yunnan, Xinjian, Inner Mongolia**

Sources: Aladdiny, UC RUSAL research, Tsinghua University Climate Change and Sustainable Development Institute

(1) China's nonferrous metals industry emitted a total of 650 million mt carbon dioxide in 2020, accounting for 6.5% of the nation's total emission, the People's Daily quoted Ge as saying. The primary aluminum industry took up 64.6% of the nonferrous metals sector's total emission. (2) Based on official statement from two largest Chinese aluminum companies. (3) 2950 kt of illegal capacity is excluded from installed capacity, replacement projects are not added to the total number.

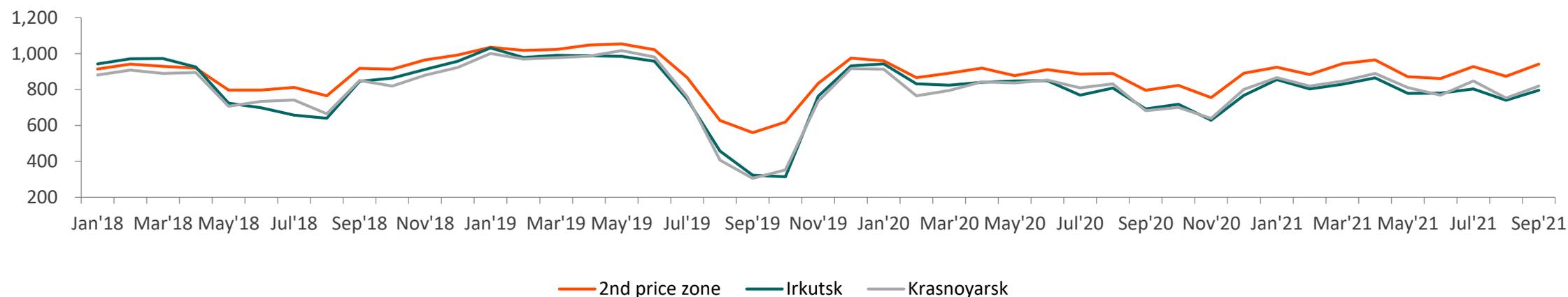
## Power supply and demand in Siberia<sup>1</sup>

TWh	9M'21	9M'20	Change
Production in Siberia	157.8	150.5	4.9%
HPPs production	96.3	86.2	11.8%
Consumption	158.4	152.3	4.0%

## Average electricity spot prices<sup>2</sup>

Average market price, RUB/MWh	9M'21	9M'20	Change
2 <sup>nd</sup> price zone	910	888	2.5%
Irkutsk region	806	822	(2.0%)
Krasnoyarsk region	824	814	1.2%

## Electricity spot prices<sup>2</sup>, Rb/MWh



## Capacity prices<sup>3</sup>

th. RUB/MW/month	2018	2019	2020	2021	2022	2023	2024	2025	2026
2 <sup>nd</sup> price zone	186	190	191	225	264	267	279	303	299

Note: Due to rounding, numbers may not add up precisely to the totals provided, percentages may not precisely reflect the absolute figures, and percent change calculations may differ.

(1) System Operator of the Unified Power System, incl. February 29, 2020.

(2) Day ahead market prices, data from ATS and Association "NP Market Council".

(3) According to Russian regulations in the power industry, capacity price is defined by supply-demand balances, set in real terms and linked to CPI-0.1%.

# Water Inflows as a Driver to Increase HPP Generation

## Overview

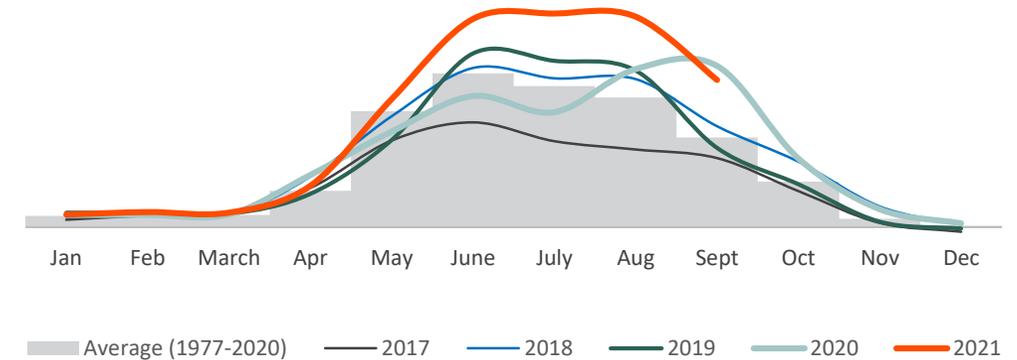
- The Group's Angara cascade HPPs (Irkutsk, Bratsk and Ust-Ilimsk HPPs) increased power generation to 39.2 TWh (up 14.6% y-o-y) in 9M 2021 and to 13.6 TWh (up 14.3% y-o-y) in 3Q 2021. This was due to increased water reserves in Lake Baikal and the Bratsk reservoir. Water levels in Lake Baikal reached 457.22 metres as at 1 October 2021 vs. 457.12 metres at 1 October 2020. Water levels in the Bratsk reservoir reached 401.76 metres as at 1 October 2021 vs. 400.04 metres at 1 October 2020.
- The Group's Krasnoyarsk HPP's total power generation increased to 18.2 TWh (up 15.9% y- o-y) in 9M 2021. In 3Q 2021, power generation at the Krasnoyarsk HPP was 6.8 TWh (up 13.3% y-o-y). This increase was a result of a more intensive state regulated drawdown in the Krasnoyarsk reservoir due to high water reserves which resulted from abnormally high water inflows in 2Q 2021. The maximum mark of the headwater level of the Krasnoyarsk reservoir was 1.5 meters higher than last year.

## Water level (m)

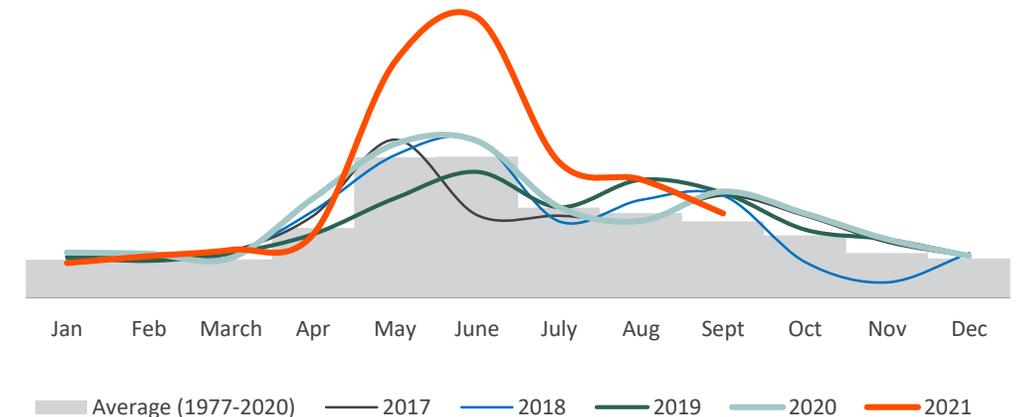
	Normal	Minimum	30.09.2021	30.09.2020
Irkutsk HPP	457.00	455.54	457,22	457.12
Bratsk HPP	402.08	392.08	401,76	400.00
Ust-Ilimsk HPP	296.00	294.50	295,63	295.69
Krasnoyarsk HPP	243.00	225.00	241,67	241.06

(1) Hydro production and water inflows data for Angara cascade include Irkutsk, Bratsk and Ust-Ilimsk HPPs.

## Water inflows, Angara cascade<sup>1</sup> (m<sup>3</sup> per sec.)



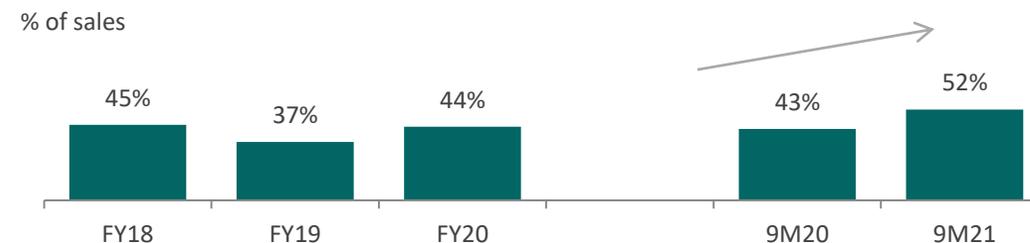
## Water inflows, Yenisey cascade / KHPP (m<sup>3</sup> per sec.)



# Aluminium Price and Sales Structure in 9M 2021

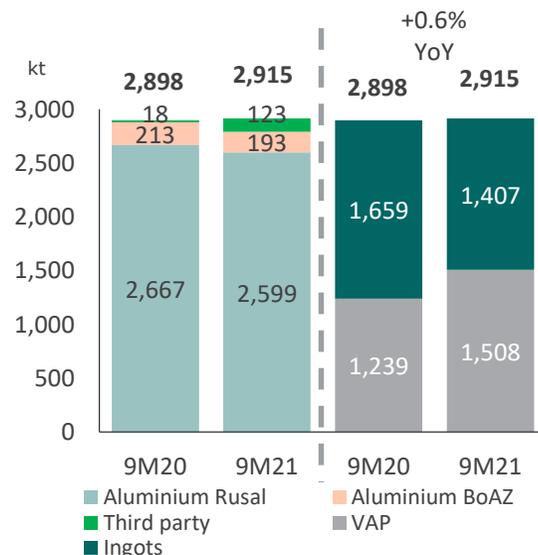
- In 9M 2021, aluminium sales remained stable at 2,915 thousand tonnes (up 0.6% y-o-y).
- In 9M 2021, European destinations continued to dominate the sales mix at 40%, but were down 6 pp y-o-y, while sales to Asia remained stable at 25% of total sales. The main shift during the period was towards the Russian & CIS regions and America with the former growing to a share of 26% (up 4 pp y-o-y) and the latter up to 9% (up 2 pp y-o-y) respectively.
- In 9M 2021, the average aluminium realised price increased 38.0% y-o-y to USD 2,426 per tonne. The LME QP component increased by 35.8% y-o-y to USD 2,195 per tonne in 9M 2021. The realised premium grew by 62.5% to USD 231 per tonne in 9M 2021, supported by a higher share of VAP in the total sales mix (52% in 9M 2021 vs 43% in 9M 2020).

## VAP share in sales

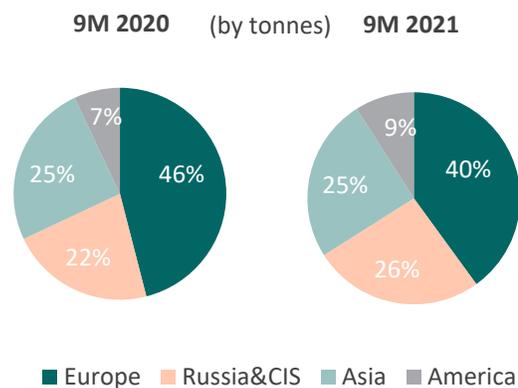


- In line with its strategy, the Group continued to grow the share of VAPs in total sales. In 9M 2021, VAP sales amounted to 1,508 thousand tonnes (up 21.6% y-o-y), and the share of VAP sales in total sales was 52% (up by 9 pp y-o-y).

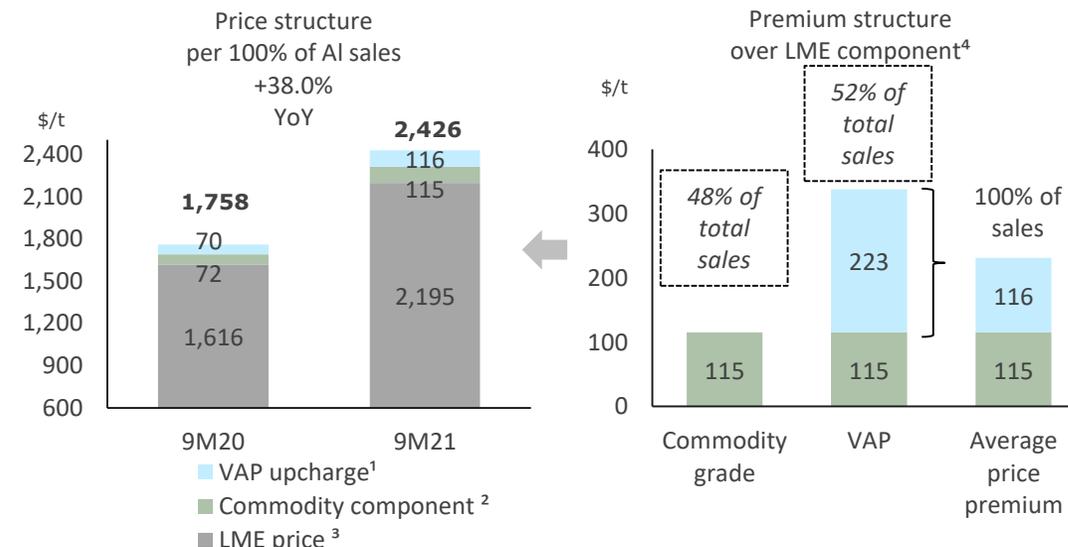
## Aluminium sales



## Sales geography



## 9M 2021 realised price structure

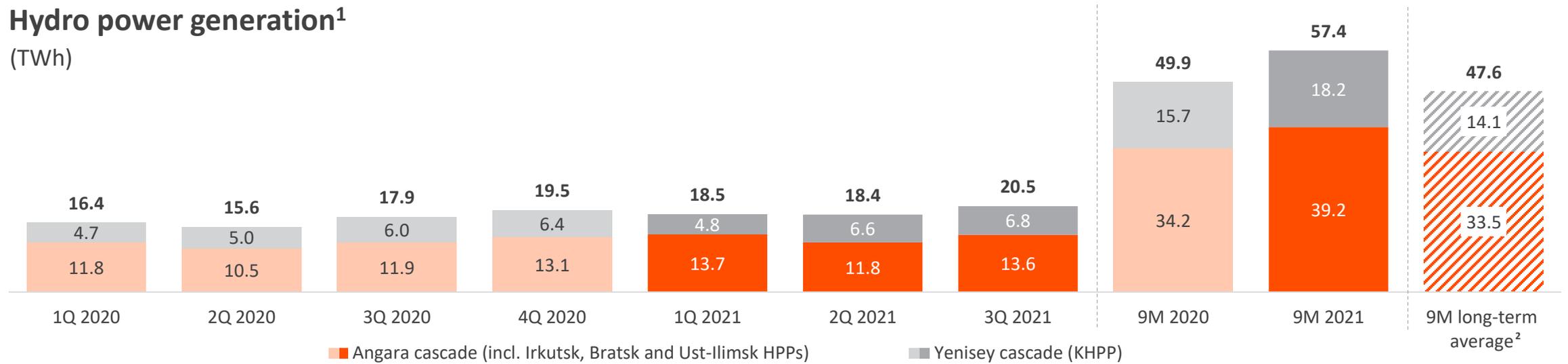


(1) VAP component is applicable only to VAP products and represents an upcharge over LME price and commodity premium. (2) Estimated average commodity premium over LME component. (3) LME cash price adjusted by quotation period. (4) Excluding sales of secondary alloy.

# Power Generation Volumes

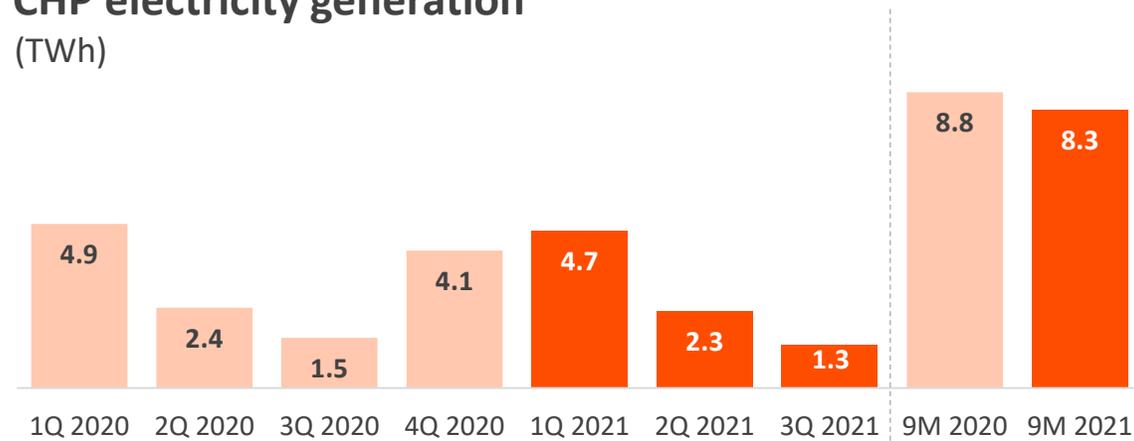
## Hydro power generation<sup>1</sup>

(TWh)



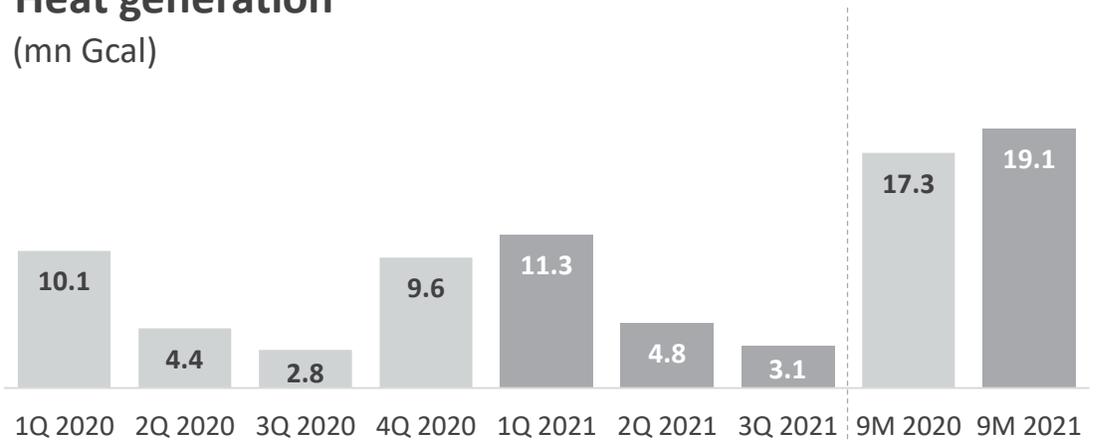
## CHP electricity generation

(TWh)



## Heat generation

(mn Gcal)



Note: Due to rounding, total may not correspond with the sum of the separate figures.

(1) Excluding Onda HPP

(2) 9M average since 1970 for Krasnoyarsk HPP and since 1977 for Angara cascade.